



City Investment Board

15 September 2023

Time 2.30 pm **Public Meeting?** NO **Type of meeting** Partnership Boards
Venue Executive Boardroom 2 - Civic Centre

Membership

| | |
|----------------------------|---|
| Ninder Johal (Chair) | Owner, Nachural |
| Stuart Anderson MP | Member of Parliament for Wolverhampton South West |
| Simon Archer | Director, Bilston BID |
| Liam Askew | Regional Lead, Department for Levelling Up, Housing and Communities (DLUHC) |
| Gareth Bradford | Executive Director of Housing, Property and Regeneration, West Midlands Combined Authority (WMCA) |
| Mal Cowgill | Principal and Chief Executive, City of Wolverhampton College |
| Adam Daniels | Regional Operations Director, Countryside Properties |
| Lindsey Flynn | Representative of Black Country Local Enterprise Partnership |
| Ray Flynn | Associate Director (Place), University of Wolverhampton |
| Cathy Francis | Director of Housing, Department for Levelling Up, Housing and Communities |
| Ro Hands | Owner, Learn Play Foundation |
| James Holland | General Manager, Collins Aerospace |
| Tim Johnson | Chief Executive, City of Wolverhampton Council (CWC) |
| Josie Kelly | Chief Executive Officer, Access 2 Business |
| Pat McFadden MP | Member of Parliament for Wolverhampton South East |
| Stuart McLachlan | President, Moog Industrial Group and Lead of Wolverhampton Business Champions |
| Maninder Mangat | Director, MM Consulting |
| Kevin Rogers | Executive Director, Paycare |
| Amit Sharma | Director, Sapphire Innovation |
| Cherry Shine | Director, Wolverhampton BID |
| Councillor Stephen Simkins | Acting Leader of the Council, CWC |
| Jane Stevenson MP | Member of Parliament for Wolverhampton North East |
| Scott Thompson | Managing Director, Thompson AVC and Lead of Business Champions and Economic Growth Board (EGB) |
| Patricia Willoughby | Head of Policy (Housing & Regeneration), West Midlands Combined Authority (WMCA) |

Information

If you have any queries about this meeting, please contact the Democratic Services team:

Contact Darowen Jones, Programme Manager
Tel/Email email: Townsfund@wolverhampton.gov.uk

Agenda

PART 1 – Items open to all attendees

Item No. *Title*

MEETING BUSINESS ITEMS - PART 1

- 1 **Apologies for absence**
- 2 **Notification of substitute members**
- 3 **Declarations of Interest**
- 4 **Minutes of the meeting of 14 July 2023** (Pages 1 - 6)
[To approve the minutes of the meeting of 14 July 2023 as a correct record.]
- 5 **Matters arising**
[To consider any matters arising from the minutes of the meeting of 14 July 2023.]
- 6 **Meeting Action Tracker** (Pages 7 - 8)
[To note the outcomes of actions identified at previous meetings.]

ITEMS FOR DISCUSSION OR DECISION - PART 2

- 7 **City Investment Board - Voting for Vice Chair**
[To elect a Vice Chair for City Investment Board.]
- 8 **Update on Youth Council and Wolverhampton Prospectus**
[To receive a verbal update.]
- 9 **Wolves@Work Project Lead Update Presentation**
[To receive a presentation update.]
- 10 **Culwell Street Project Lead Update Presentation**
[To receive a presentation update.]
- 11 **Towns Fund Programme Update Dashboard** (Pages 9 - 22)
 - 11a **Project Updates**
 - 11b **Programme Level Risk Register** (Pages 23 - 24)
- 12 **Future High Streets Fund**
[To receive the project update.]
- 13 **Any Other Business**



City Investment Board

Minutes - 14 July 2023

Attendance

Members of the City Investment Board

| | |
|----------------------------|--|
| Ninder Johal (Chair) | Owner, Nachural |
| Stuart Anderson MP | Member of Parliament for Wolverhampton South West |
| Simon Archer | Director, Bilston BID |
| Elliott Chang | Member of Parliament for Wolverhampton North East |
| Anton Draper | Director, Housing, Department for Levelling Up, Housing and Communities |
| Ro Hands v | Owner, Learn Play Foundation |
| Tim Johnson | Chief Executive, CWC |
| Maninder Mangat | Director, MM Consulting |
| Kevin Rogers v | Paycare Representative |
| Amit Sharma | Director, Sapphire Innovation |
| Councillor Stephen Simkins | Deputy Leader: Inclusive City Economy, CWC |
| Nina | Youth Council Representative |
| Scott Thompson | Managing Director, Thompson AVC and Lead of Business Champions and Economic Growth Board (EGB) |

In Attendance

| | |
|---------------------|---|
| Liam Davies | Head of City Development, CWC |
| Chris Evans | Participation Officer, CWC |
| Shelley Humphries v | Democratic Services Officer, CWC |
| Darowen Jones | Programme Manager, CWC |
| Richard Lawrence | Director of Regeneration, CWC |
| Ballal Raza v | Programme Manager, CWC |
| Maz Zaman v | Project Manager Asset Transformation, CWC |

1 **Apologies for absence**

The Chair opened the meeting with a minute's silence to mark the sad passing of Councillor Ian Brookfield, Leader of the Council and it was noted that he would be greatly missed.

Apologies were received from Ray Flynn Associate Director (Place), University of Wolverhampton; Pat McFadden MP Member of Parliament for Wolverhampton South East; Jane Stevenson MP Member of Parliament for Wolverhampton North East; Josie Kelly, Chief Executive Officer, Access 2 Business; Cathy Francis, Department for Levelling Up, Housing and Communities; Adam Daniels, Regional Operations Director, Countryside Properties; James Holland, General Manager, Collins Aerospace; Stuart McLachlan, President, Moog Industrial Group and Lead of Wolverhampton Business Champions; Cherry Shine, Director, Wolverhampton BID and John Roseblade Director of Resident Services, CWC.

2 **Notification of substitute members**

Elliott Chang attended from the office of Jane Stevenson MP representing the same and Anton Draper attended for Cathy Francis from Department for Levelling Up, Housing and Communities.

3 **Declarations of Interest**

There were no declarations of interest made however Board members were advised that Declaration of Interest forms had been circulated as part of the agenda pack. Members were requested to complete and return these at the earliest opportunity.

Resolved:

That City Investment Board Members complete and return their Declaration of Interest forms at the earliest opportunity.

4 **Minutes of the meeting of 21 April 2023**

Resolved:

That the minutes of the meeting of 21 April 2023 be approved as a correct record.

5 **Matters arising**

Other than those covered in the Towns Fund Action Tracker at item 6, there were no matters arising from the minutes of the previous meeting.

6 **Meeting Action Tracker**

Darowen Jones, Programme Manager, City of Wolverhampton Council (CWC) presented the Towns Fund Action Tracker which outlined the outcomes of actions agreed at the last meeting.

Board members were requested to submit any expressions of interest or nominations for Vice Chair as none had been received yet.

It was queried whether any feedback had been received from Government as yet in respect of the Arts Park project adjustment proposal. It was confirmed the proposals had been approved by Government and was awaiting internal due diligence before progression.

In terms of a query raised around whether elected ward members were aware of the status of the Wednesfield intervention project, it was noted that the project manager would be consulted and an update provided to ward Councillors. It was noted that many of the interventions were on track for 2023 – 2024 however the majority of the programme would be delivered 2024 – 2025. A discussion followed around the communications strategy and the importance of keeping residents and stakeholders informed of progress to avoid the spread of misinformation or frustrations arising from seemingly no action. It was deliberated whether the website could be used to host a live online document showing key dates and progress for all projects. It was agreed to hold discussions with the internal Communications team to explore ideas. Kevin Rogers, Executive Director, Paycare; Tim Johnson, Chief Executive, CWC; Youth Council Representatives and the Chair, Ninder Johal, all volunteered to contribute as well.

It was reported that the Evaluation and Monitoring Return had been completed in consultation with Claire Nye in her capacity as the Council's s.151 Officer and had been submitted within deadline.

Resolved:

1. That nominations or expressions of interest for Vice Chair be submitted via the City Investment Board mailbox.
2. That the Communications team be consulted on the Communications strategy with Board members.

7 **The Deeper Devolution Deal**

Richard Lawrence, Director of Regeneration, CWC provided a verbal update on the Deeper Devolution Deal which provided a recap of what the Deal entailed. This included devolving funding decisions down to specific areas at place level, the introduction of growth zones, an affordable homes programme and 100% business rates retention.

Work was set to go underway over the summer with a view to be ratified internally at full Council in September and then at WMCA Board in October 2023.

Resolved:

That the Deeper Devolution Deal update be received with a further update at the City Investment Board meeting in September 2023.

8 **Bilston HaRP Project**

Ballal Raza, Programme Manager, CWC and Maz Zaman, Project Manager Asset Transformation, CWC delivered the presentation which outlined proposals for the Health and Regeneration Programme (HaRP) in Bilston as part of One Public Estate. A short video was also presented which depicted a visualisation for the final outcome. The presentation outlined plans for key milestones and benefits.

The presentation was commended as communicating a clear representation of plans and expected milestones. It was noted that the team had liaised with CWC Communications Manager, Oliver Bhurrut for support with pulling together communications for this project.

In terms of stakeholder engagement, a request was made to invite Simon Archer, Director, Bilston BID to the next Bilston stakeholder event.

In response to a query around local procurement, it was noted that work had been undertaken in consultation with Isobel Woods, Head of Enterprise, CWC and Wolves @ Work and, in addition to this, clauses had been built into building contracts stipulating local people must be employed.

Resolved:

That the Bilston Health and Regeneration Programme (HaRP) Project presentation be received.

9 **Levelling Up Marketing Update**

9a DLUHC Marketing Guidance Document

Darowen Jones, Programme Manager, CWC drew attention to the attached guidance from Department for Levelling Up, Housing and Communities which provided advice on the standardisation of marketing and branding materials. It was highlighted that this would be shared with all Project Leads to be incorporated at project level.

Resolved:

That the attached DLUHC Marketing Guidance Document be noted for information.

9b Invest Website Updates

Darowen Jones, Programme Manager, CWC provided a verbal update on the Invest website outlining a refresh of information and branding on the website.

Resolved:

That the Invest Website Updates be noted.

10 **Towns Fund Programme Update Dashboard**

10a Project Updates

Darowen Jones, Programme Manager, CWC drew attention to the Project Update Dashboard which had been circulated as part of the pack, most notably the Arts Park update which had been approved for the project adjustment.

Resolved:

That the Project Updates Dashboard be noted.

10b Programme Level Risk Register

Darowen Jones, Programme Manager, CWC provided a verbal update on the risk register which had been circulated as part of the agenda pack. It was highlighted that the most significant risk was inflation however Board members were assured that a 10% inflation margin had been built into all projects from the very beginning.

Resolved:

That the Programme Level Risk Register be noted.

10c **Monitoring and Evaluation Return - June 2023**

Darowen Jones, Programme Manager, CWC reiterated that this had been submitted to central Government as required. Kevin Rogers, Paycare Representative volunteered to support with future submissions.

Resolved:

That Kevin Rogers, Paycare Representative support with the submission of future Monitoring and Evaluation Returns.

11 **Future High Streets Fund**

Darowen Jones, Programme Manager, CWC drew attention to the update on the Bell Street Box Space which had been included as part of the agenda pack on page 56.

Resolved:

That the Future High Streets Fund update be noted.

12 **DLUHC Governance Pathfinder Pilot**

Darowen Jones, Programme Manager, CWC delivered the presentation which outlined proposals for Wolverhampton to participate in the Department for Levelling Up, Housing and Communities Governance Pathfinder Pilot.

It was reported that Wolverhampton had been approached as one of 12 areas nationwide to take part and that the aim of the pilot was to standardise and consolidate reporting elements, effectively streamlining monitoring and evaluation processes.

In response to concerns raised around disadvantages, it was noted it was more an exercise in simplifying processes rather than generating additional work. It was deliberated that this could be a positive step and may potentially yield access to further funding opportunities.

City Investment Board members present agreed to the proposal to participate.

Resolved:

That the City Investment Board approve proposals to participate in the Department for Levelling Up, Housing and Communities Governance Pathfinder Pilot.

13 **Any Other Business**

There was no other business raised.

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City of Wolverhampton – City Investment Board
Action Tracker (from the meeting of 14 July 2023)

| Agenda Item No. | Issue | Action / Resolution | Board Member/Officer Responsible | Timescale | Progress / Update |
|-----------------|---|--|---|-----------|---|
| 6 | Meeting Action Tracker | 1. That nominations or expressions of interest for Vice Chair be submitted via the City Investment Board mailbox. | All | Sept 23 | 1. There has been a single expression of interest for the role of Vice Chair. In the absence of further interest the candidate has been asked to prepare a short statement before the Board are asked to vote. 2. A proposed update to the website is available to view at the meeting and can go live following the current by election process is concluded. |
| | | 2. That the Communications team be consulted on the Communications strategy with Board members. | Darowen Jones, Programme Manager, City of Wolverhampton Council | Ongoing | |
| 10c | Monitoring and Evaluation Return - June 2023 | That Kevin Rogers, Paycare Representative support with the submission of future Monitoring and Evaluation Returns. | Darowen Jones, Programme Manager, City of Wolverhampton Council | Ongoing | In readiness for the next Evaluation & Monitoring Return we will reach out to Kevin and confirm timescales and preferences on meeting formats. |

City of Wolverhampton – City Investment Board
Action Tracker (from the meeting of 14 July 2023)

| Agenda Item No. | Issue | Action / Resolution | Board Member/Officer Responsible | Timescale | Progress / Update |
|-----------------|--|--|--|-----------|-------------------|
| 12 | DLUHC Governance Pathfinder Pilot | That the City Investment Board approve proposals to participate in the Department for Levelling Up, Housing and Communities Governance Pathfinder Pilot. | Darowen Jones, Programme Manager, City of Wolverhampton Council to progress. | | |

Programme Dashboard

Town Deal & Future High Street Fund

September 2023

DAROWEN JONES

Programme
Manager

investwolverhampton.com

Brewers Yard / Culwell Depot Phase 1

Project Status

Current Stage

RIBA 4

Project Risk

AMBER

Project Delivery

AMBER

Project Budget

AMBER



Summary Outputs



Annual savings

250k



Construction jobs created

110



Renewable Energy – Photovoltaic



De-Carbonisation of Public Assets

Key Milestones

- Aug 2022
Outline Planning Application Approved
- Sept 2023
Construction Works Tender Commence
- Feb 2024
Construction Commence
- Sep 2025
New depot operating
- May 2025
Construction Completion & Handover
- May 2026
Culwell Depot Remediation



+ Successes

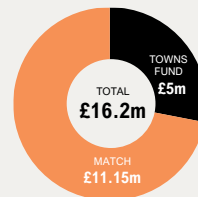
- Successful meetings with end users to ensure their requirements are incorporated to the RIBA 4 design work
- Culwell Street outline planning for residential development (up to 600 units) with approval imminent following s106 agreement
- The Coal Authority has advised subject to detailed design review they do not object to the build over of the remediated mine shaft.

- Challenges

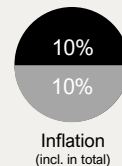
- Agreements to be reached with wholesale market traders in timely manner
- Value engineering options to maintain the project within budget
- Discovery of rising damp in the security guard's accommodation has meant the property been evacuated and the security has been relocated to new premises.

Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------|---------------|----------------|------------------|------------------|------------------|
| ● Match | 0 | 0 | 0 | 5,180,144 | 5,969,856 |
| ● Towns Fund | 98,331 | 276,164 | 1,257,812 | 3,367,693 | 0 |
| Total | 98,331 | 276,164 | 1,257,812 | 8,547,837 | 5,969,856 |



Contingency (incl. in total)



WM5G Accelerator

Project Status

Current Stage

TF Delivered

Project Risk

GREEN

Project Delivery

GREEN

Project Budget

GREEN



Summary Outputs



Net GVA created

£8.2m
(TF £1.6m)



Jobs created

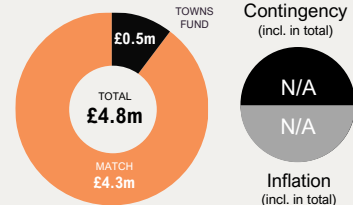
555
(TF 49)

Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------|------------------|----------------|----------|----------|----------|
| ● Match | 3,575,903 | 771,627 | 0 | 0 | 0 |
| ● Towns Fund | 500,000 | 0 | 0 | 0 | 0 |
| Total | 4,075,903 | 771,627 | 0 | 0 | 0 |

Key Milestones

- Q3 2021/22 Grant Funding Agreement received
- Q4 2021/22 Grant Payment to WM5G
- Q4 2021/22 Grant Funding Agreement approved
- Q4 2022/23 Project completed
- Q3 2023/24 Survey targeting project beneficiaries



+ Successes

- The programme has helped put the West Midlands on the map as the place for 5G Innovation and expertise:
 - Supported the West Midlands to achieve the highest number of companies developing new tech, surpassing Greater Manchester and Leeds City Region
 - Positioned the West Midlands as the most established out-of-capital destination for Tech and Creative industries

- Challenges

- No challenges, the Towns Fund element already delivered



Events Programme

Project Status

Current Stage

In Delivery

Project Risk

GREEN

Project Delivery

GREEN

Project Budget

GREEN



Summary Outputs



Visitor numbers

336,000
incl. British Art Show



Increase in local expenditure

£1.89m
minimum

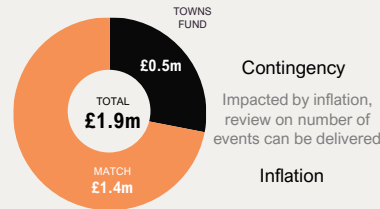


Jobs created

1
through the project

Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------|----------------|----------------|----------------|----------|----------|
| Match | 492,775 | 624,711 | 287,353 | 0 | 0 |
| Towns Fund | 28,386 | 116,938 | 352,676 | 0 | 0 |
| Total | 521,161 | 741,649 | 640,029 | 0 | 0 |



Key Milestones

- Q1 2023
- 5 year event strategy
- March 2024
- Completion of project implementation



+ Successes

- Wolverhampton Pride delivered a record attendance of 4,7k visitors to the event and thousands more across the local businesses throughout the city. Towns Fund provided essential support for the operation and promotion of the event.
- Krazy Races secured for 2023 with the backing of Towns Fund.
- Recruitment of an apprentice through Towns Fund subsidy Sept 2024.
- Bilston BID delivered the Commonwealth Day in Bilston.

- Challenges

- Inflation and cost of living increase still puts budgetary pressure on City Events executing the events programme.

Wednesfield Interventions

Project Status

Current Stage

RIBA 2

Project Risk

AMBER

Project Delivery

AMBER

Project Budget

AMBER



Key Milestones

- Ongoing Stakeholder Engagement
- Q1 2024 RIBA 3 End Stage
- Q2 2024 Planning Approval
- Q1 2025 RIBA 4 End Stage
- Q3 2024 Construction Commence
- Q1 2025 Construction Complete

Summary Outputs



improved public realm (total length)

8,125m²



Jobs safeguarded

100



Pedestrian paths improved

2km



Increased dwell time



Higher footfall



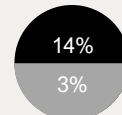
Accessibility improvements to High Street

Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------|----------------|---------------|----------------|------------------|----------|
| ● Match | 0 | 0 | 0 | 0 | 0 |
| ● Towns Fund | 103,070 | 70,847 | 898,390 | 2,210,036 | 0 |
| Total | 103,070 | 70,847 | 898,390 | 2,210,036 | 0 |



Contingency (incl. in total)



Inflation (incl. in total)

3%



+ Successes

- Site visit with Amey confirmed for the 12th September, updated Programme also expected
- Email confirmation provided to Amey of commitment to working together by Strategic Transport Lead
- Awaiting confirmation from the HSTF on a follow up workshop around recommendations for Wednesfield
- Update to Councillors on challenges and steps forward on 31 August 23

- Challenges

- Although PSP4 was meant to commence on the 29 August, the overall contract still hasn't been signed by all relevant parties. Amey are supporting the MHA management team getting this contract in place ASAP, but it remains uncertain when it will be resolved.

Bilston Market

Project Status

Current Stage

RIBA 3

Project Risk

GREEN

Project Delivery

GREEN

Project Budget

GREEN



Key Milestones

- Q2 2022 RIBA 2 Concept Design
- Q3 2023 RIBA 3 Design Development
- Q4 2023 Planning Approval
- Tender for Construction Partner
- Q1 2024 Construction Works Commence
- Q4 2024 Construction Complete & Opening

Summary Outputs



improved public realm (total length)

2,110m²



New commercial floorspace

1,215m²



Renovate / improved retail space

1,880m²



New retail space, markets office and public toilets

230m²



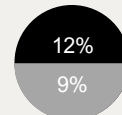
Increased footfall, visitor numbers, and perceptions

Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------|----------------|----------------|------------------|------------------|----------|
| ● Match | 0 | 0 | 0 | 0 | 0 |
| ● Towns Fund | 112,397 | 159,240 | 2,176,359 | 2,799,661 | 0 |
| Total | 112,397 | 159,240 | 2,176,359 | 2,799,661 | 0 |



Contingency (incl. in total)



Inflation (incl. in total)



+ Successes

- Addition of PV panning to support the green cities agenda and return on investment.
- Approval of the taxi-drop off designs from SRO and Highways. Further discussions to be had with TFW.
- Ground Investigation Survey, which was a noted risk to the project – results received
- Pre-application observations noted by West Midlands Police

- Challenges

- Late addition of PV panning under the Green Cities agenda has affected timescales to submit the planning application
- Awaiting supporting information from Procurement to amend the contract for distribution

City Centre Public Realm Phase 2

Summary Outputs



improved public realm (total length)

10,009m²



new cycleway created (total length)

765m



New public events space created

3,890m²



Support the reduction of vacancy rates within the city core



Increased footfall, visitor numbers, and perceptions to city centre and events/venues

Key Milestones

- Q4 21/22
Options Appraisal Complete
- Q1 24/25
Construction Commence
- Q3 22/23
Stakeholder Engagement
- Q2 25/26
Construction Complete



Project Status

Current Stage

RIBA 2

Project Risk

GREEN

Project Delivery

GREEN

Project Budget

AMBER

+ Successes

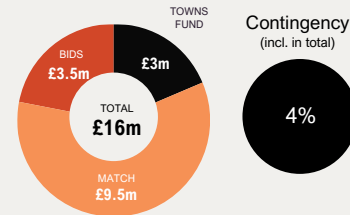
- Aecom continuing with survey and design work. Further stakeholder consultation undertaken on project progress and detail.
- The public, stakeholder and business engagement on the concept design took place between 8th November and 9th December 2022. The outcome of the engagement was confirmed in a report to the Council's Cabinet 22 February.

- Challenges

- Match funding bid is awaiting a decision from City Region Sustainable Transport Settlement Fund (CRSTS) and other sources. Additional funding being sourced through Department for Transport.
- Business engagement / support to be undertaken as a continuous activity throughout the development of the detailed plans
- Issues around procurement of the main work contractor may lead to delivery programme slippage.

Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|-----------------|----------|---------------|------------------|------------------|------------------|
| Additional bids | 0 | 0 | 0 | 0 | 3,558,000 |
| Match CRSTS | 0 | 0 | 0 | 0 | 0 |
| Towns Fund | 0 | 50,619 | 1,655,681 | 1,265,700 | 0 |
| Total | 0 | 50,619 | 1,655,681 | 6,015,700 | 8,308,000 |



City Learning Quarter Phase 2

Summary Outputs

Key Milestones

- Q3 22/23
Main College works Contractor Appointed
- Q4 24/25
AE & Library Completion
- 2026 Onwards
Disposal of Paget Road Site
- Q2 25/26
College Works Completed
- Summer 2025
Main College opens



Project Status

Current Stage

RIBA 4

Project Risk

GREEN

Project Delivery

GREEN

Project Budget

Red



Jobs created

51



Jobs safeguarded

366



Learner assists at Year 10

44,961



Apprenticeships started at Year 10

7,539



Business assists

115

New build training / learning floorspace

7,503m²

Refurbished training / learning floorspace

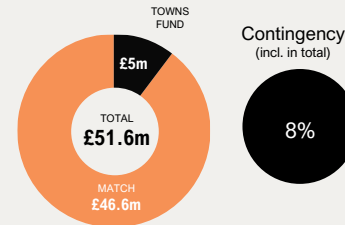
3,339m²

Floor space rationalised

5,633m²

Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------|------------------|------------------|-------------------|------------------|----------|
| Match | 7,975,193 | 1,553,617 | 31,285,198 | 5,737,502 | 0 |
| Towns Fund | 7,123 | 199,006 | 4,199,476 | 674,395 | 0 |
| Total | 7,982,316 | 1,752,623 | 35,484,674 | 6,411,897 | 0 |



+ Successes

- Worcestershire Council Archaeology Team prepared an outreach exhibition based on the archaeological findings on the CLQ site. Went live 15th July.
- Contractor / College hosted 'meet the buyer event'
- PSSC concluded on 15 May 2023 with the contractor issuing a fixed prices package for the construction and completion of RIBA Stage 4.
- Scope review and value engineering work undertaken to enable costs to remain within agreed financial parameters.
- The combining of the Library façade and internal Library and Adult Education works to a single tender opportunity is under consideration..

- Challenges

- The fixed price for the Main College construction work exceeds the approved budget. This is due to prevailing economic conditions affecting construction material costs and labour supply and inflationary pressures. Funding strategy is under review. Discussions are taking place with relevant funding bodies to agree next steps to complete project.
- The completion date has been slipped from March 2025 to July 2025, therefore the challenge to complete project within timelines required by funders remains live.



Wolves at Work

Key Milestones

- Through to 25/26
On plan blended delivery
- 31 Mar 2026
Programme completion

Summary Outputs



People supported into employment

1,065



Programme participants sustaining employment

429



New employment opportunities created

1,928



People into training

464

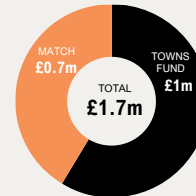


Full-time permanent jobs created

2

Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------|----------------|----------------|----------------|----------------|----------------|
| Match | 77,900 | 288,851 | 122,750 | 117,600 | 117,600 |
| Towns Fund | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Total | 277,900 | 488,851 | 322,750 | 317,600 | 317,600 |



Contingency
(incl. in total)



Inflation
(incl. in total)

N/A



+ Successes

- In addition to long-standing arrangements with partners, now working with All Saints Action Network, Big Venture and the Ukrainian Centre
- Outreach continues to drive referrals, at events organised by partners (HMP Drake Hall, Wolverhampton College, Shaw Trust) and in city-wide Community Shops and Education Centre in Park Village.
- Digital engagement provided by Wolves Workbox. This is supported by social media promotion on Twitter (@WolvesatWork)
- Increased focus on sustainment and training outcomes has improved performance in these areas

- Challenges

- Analysis of 2021 census data shows city still has significant skills challenges..
- Focus by employers on recruitment needs rather than upskilling and reskilling staff, and reporting skills shortages.

Project Status

Current Stage

In Delivery

Project Risk

GREEN

Project Delivery

GREEN

Project Budget

GREEN





Arts Park

Key Milestones

- Winter 2022
Scoping of alternative premises
Q3 2023
Feedback DLUHC
Start delivery TF
- Q1 2023
Feasibility and scheme design
Q4 2023 – Q2 2024
Acquisition & immediate work
- Q1/Q2 2023
Project Adjustment Form
Q2 2024
Phase 1 of the project completed

Summary Outputs



improved cultural facilities

1



De-Carbonisation of Public Assets

1



Amount of office space improved/renovated

353sqm



Permanent full-time jobs safeguarded

66.7



Full-time permanent jobs created

4

Project Status

Current Stage

Innovation

Project Risk

AMBER

Project Delivery

AMBER

Project Budget

AMBER

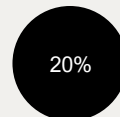


Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------|----------|----------|------------------|----------|----------|
| ● Match | 0 | 0 | 0 | 0 | 0 |
| ● Towns Fund | 0 | 0 | 1,500,000 | 0 | 0 |
| Total | 0 | 0 | 1,500,000 | 0 | 0 |



Contingency (incl. in total)



Successes



- Preferred option NAC approved by City Investment Board 21 April. CWC governance process in place.
- Cabinet Paper 6 September for approval of acquisition and immediate repair work.
- Project Adjustment Request Form submitted to DLUHC for approval 17 May. Approval received 6 July.



Challenges

- Change control processes to be managed alongside DLUHC dealing with assurance on delivery within the funding window.
- Commission surveys on time.

Future High Street Fund

Bell Street Box Space

Project Status

Current Stage

RIBA 2

Project Risk

AMBER

Project Delivery

AMBER

Project Budget

AMBER



Key Milestones

- Q1 2023/24 RIBA 1 Concept Design
- Q2/Q3 2023/24 RIBA 2/3 Design Development
- Q3/4 2023/24 Operator Selection, Planning Approval & RIBA 4
- Q4 2023/24 Tender Contractor
- Q1 2024/25 Construction Works Commence
- Q3 2024/25 Construction Complete & Opening

Summary Outputs



Demolished redundant buildings

488m²



New car park spaces

68 spaces



New event venue

capacity 600+



New retail, hospitality and leisure space

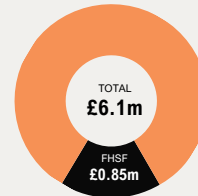
800m²



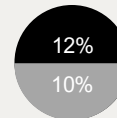
Increased footfall, visitor numbers, and perceptions

Financial Profile

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|---------------------------------|----------|----------------|------------------|------------------|----------|
| Match | 0 | 444,000 | 1,250,000 | 3,250,000 | 0 |
| Future High Street Fund (FHFSF) | 0 | 189,323 | 657,873 | 0 | 0 |
| Total | 0 | 633,323 | 1,907,873 | 3,551,796 | 0 |



Contingency (incl. in total)



Inflation (incl. in total)

10%

Note Total incl. revenue spent before 21/22



+ Successes

- Demolition 1-7A Cleveland Street on complete
- RIBA Stage 2 scheme fix reached
- Positive Operator and stakeholder feedback on revised plans
- Budget saving from demolition will contribute to scheme budget pressure

- Challenges

- Budget (design/specification changes)
- Secure Statutory Approval
- Secure Operator
- Programme.

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Project Risk Register

| Risk ID | Project Title | Risk Description (cause / Event) | Overall Impact Description | Impact | | | | Mitigating Actions | Action Progress Update | Target Resolution Date | Current | | | Risk Status | Risk Review Date |
|---------|----------------------|--|--|--------|------|---------|-----------------------------------|--|---|------------------------|------------------|--------------|---------------|-------------|------------------|
| | | | | Time | Cost | Quality | Health and Safety (if applicable) | | | | Likelihood Score | Impact Score | Overall Score | | |
| 00003 | Towns Fund Programme | Authority H&S Policies not adhered to within individual projects. | Reputational Damage | No | No | No | Yes | Ensure all H&S policy and guidance is followed and monitored during the implementation of the projects. | Communication to all Project Leads was issued in December 22 to remind of H&S policy. | 31/03/26 | 2 | 2 | 4 | Open | 21/08/23 |
| 00004 | Towns Fund Programme | Statutory approvals for programme outputs are delayed or not achieved | Delays or redesign of overall programme deliverables and individual project outputs | Yes | Yes | | No | Project Plan development that clearly identifies statutory approvals. Seek pre-planning and other advice where possible. Regular review of project plans. | Project Plans are in place and regularly reviewed by Project Leads. | 31/03/26 | 2 | 4 | 8 | Open | 21/08/23 |
| 00005 | Towns Fund Programme | Brexit & Covid-19 effect on supply chain -Labour/Materials price increase/fluctuation | Negative impact on programme affordability due to increased costs | No | Yes | | No | Development of detailed Cost Plans and implementation of Programme/Project Gateway Reviews. Sufficient contingency budget built into the projects. | All projects reviewed in detail at the end of the financial year 22/23. | 22/12/23 | 3 | 3 | 9 | Open | 21/08/23 |
| 00006 | Towns Fund Programme | Individual project costs increase above agreed parameters | Impact on collective affordability of the programme | Yes | Yes | | Yes | Development of detailed Cost Plans and implementation of Programme/Project Gateway Reviews. Potential for re-allocation of project funding. Review monthly and finance have dedicated Towns Fund/FHSF officer. | Projects are closely monitored. Change Control Process been established. | 31/01/24 | 3 | 3 | 9 | Open | 21/08/23 |
| 00007 | Towns Fund Programme | Drawdowns of funds are not received in line with expected deadlines | Impact on programme cashflow forecasts negatively impacting on the wider Council cashflow position | No | Yes | No | No | Ensure fund drawdowns are clearly identified and owned by individuals within the programme. Close collaboration with BEIS/DLUHC. | Drawdown requests are based from latest project cashflow reports. Regular meetings with BEIS. Monitoring & Evaluation | 28/03/25 | 2 | 2 | 4 | Open | 21/08/23 |
| 00008 | Towns Fund Programme | Partner organisation suffers catastrophic change in financial standing once in delivery | Impact on individual project deliverability | Yes | Yes | | Yes | Continual dialogue and engagement with partner organisations to consistently gauge delivery potential | Project Leads have detailed discussions with any partner organisations. | 28/03/25 | 3 | 3 | 9 | Open | 21/08/23 |
| 00009 | Towns Fund Programme | Inability to action capital funding spend to ensure the allocated Towns Fund funding is fully utilised in each financial year. | Impact on overall programme deliverability due to non-compliance with Towns Fund requirements. | Yes | Yes | | No | Continual dialogue and engagement with partner organisations to ensure spend profiling information is continually monitored to identify project slippage in advance to ensure corrective action can be taken so that spend requirements are met. Continual dialogue with DLUHC to raise an early warning and agree mitigation actions. | Regular Working Group Meetings are diarised and attended by Project Leads. Each project is monitored on a monthly basis including internal CWC reporting and separate assurance by Programme Managers. Regular contact with BEIS to prewarn if there are any changes compare to Grant agreements for the events programme is near completion, one signed and one to be signed. No further grant agreements identified at CWC Procurement Team are engaged with all projects and attend the monthly Working Group Meetings where they review progress. Due to work | 29/03/24 | 2 | 3 | 6 | Open | 21/08/23 |
| 00010 | Towns Fund Programme | Necessary sub-funding agreements with partner agencies aren't correctly in place | The Council is placed at risk of delivering a programme where necessary legal agreements aren't in place ensuring correct use of the Towns Fund monies | Yes | No | | No | Develop 'Boiler Plate' ready documents for partner agencies in advance of the risk proximity | Grant agreements for the events programme is near completion, one signed and one to be signed. No further grant agreements identified at CWC Procurement Team are engaged with all projects and attend the monthly Working Group Meetings where they review progress. Due to work | 29/09/23 | 2 | 4 | 8 | Open | 21/08/23 |
| 00011 | Towns Fund Programme | Contracts with suppliers/contractors are not correctly in place | Reduced or zero legal remedy for The Council should poor performance be observed | Yes | Yes | | Yes | Ensure that sub contracts with suppliers/contractors are based on industry standard forms with legal support. Early engagement with procurement. | Engaged with all projects and attend the monthly Working Group Meetings where they review progress. Due to work | 12/01/24 | 4 | 3 | 12 | Open | 21/08/23 |

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Agenda Item 11b

| | | | | | | | | | | | | | | | |
|-------|----------------------|---|--|-----|-----|-----|----|--|---|----------|---|---|----|------|----------|
| 00012 | Towns Fund Programme | Town Deal Board are ineffective as oversight committee | Ineffective overall governance structure and management of programme | | | Yes | | Ensure effective Terms of Reference are in place along with strong leadership including regular meetings with necessary outputs. If meeting being cancelled, email key updates to allow board members to raise any concerns. | City Investment Board approved the updated governance documents. Meeting now has Forward Plan in place which looks to manage workload and actions in advance. | 29/03/24 | 1 | 1 | 1 | Open | 21/08/23 |
| 00013 | Towns Fund Programme | Change in Programme Lead at The Council | Temporary impact on overall programme delivery including potential missed deadlines | No | No | | No | Ensure that processes, procedures and governance structures are recorded and documented to assist with potential change in Programme Lead | Existing Programme managers has been extended to end of October from previously end of April 2023. | 27/10/23 | 3 | 3 | 9 | Open | 21/08/23 |
| 00014 | Towns Fund Programme | Failure to engage with wider internal Council stakeholders to gain buy in and support to Town Deal Programme | Failure to comply with the Constitution or achieving the benefits of wider stakeholder skill sets and resource | No | No | No | No | Ensure internal stakeholder review group is implemented, meets regularly with meaningful agendas and clear Actions & Minutes. Implementation of newsletter. | Internal teams are included in Working Group Meetings and additional scrutiny and governance comes via internal management meetings. | 27/03/26 | 2 | 2 | 4 | Open | 21/08/23 |
| 00015 | Towns Fund Programme | Changes at national or local level to political stakeholders or policies over the life of the programme | Changing views in relation to projects resulting in delays to project delivery | Yes | No | No | No | Ensure effective communication and engagement with stakeholders in relation to projects, outputs and delivery. | Next local elections May 2024. National Elections are prior to Jan 2025. | 04/05/23 | 3 | 2 | 6 | Open | 21/08/23 |
| 00016 | Towns Fund Programme | Negative local and regional press/social media relating to programme delivery | Impacts and negative responses to major capital works intervention schemes | No | No | | No | Ensure that Communications Strategy is agreed and signed off by the Engagement Group. | Website getting a refresh and each project has press releases at key dates | 27/03/26 | 2 | 4 | 8 | Open | 21/08/23 |
| 00017 | Towns Fund Programme | Failure to gain recognition for the Council, Town Deal Board and DLUHC for the levels of investment in the area | Failure to generate positive stories linked to investment and project deliverables | No | No | No | No | Ensure the communications strategy both at programme and individually at project level identify the Towns Deal and also monies or equivalent from the Council | Communications Strategy is driving the updates to the newsletter and social media & website. New guidelines received from DLUHC in June | 27/03/26 | 2 | 2 | 4 | Open | 21/08/23 |
| 00019 | Towns Fund Programme | Increased inflation leading to negative impact on individual projects affordability due to increased costs | Increased inflation impact on deliverability of the project, reducing project scope, not delivering the agreed outcomes/outputs. | Yes | Yes | | No | Development of detailed Cost Plans and implementation of Programme/Project Gateway Reviews | A full review in January 2023 has been completed to benchmark projects and inflation & contingency allowances, this was presented | 22/12/23 | 4 | 4 | 16 | Open | 21/08/23 |